

Report to those charged with governance (ISA 260) 2012/13

Royal Borough of Kensington and Chelsea

4 September 2013



Contents

If you have any concerns or are dissatisfied with any part of KPMG's work, in the first instance you should contact Michael McDonagh, the appointed engagement lead to the Authority, who will try to resolve your complaint. If you are dissatisfied with your response please contact Trevor Rees on 0161 246 4000, or by email to trevor.rees@kpmg.co.uk, who is the national contact partner for all of KPMG's work with the Audit Commission. After this, if you are still dissatisfied with how your complaint has been handled you can access the Audit Commission's complaints procedure. Put your complaint in writing to the Complaints Unit Manager, Audit Commission, 3 rd Floor, Fry Building, 2 Marsham Street, London, SW1P 4DF or by email to complaints@audit-commission.gsi.gov.uk. Their telephone number is	03034448330.
	the Authority, who will try to resolve your complaint. If you are dissatisfied with your response please contact Trevor Rees on 0161 246 4000, or by email to trevor.rees@kpmg.co.uk, who is the national contact partner for all of KPMG's work with the Audit Commission. After this, if you are still dissatisfied with how your complaint has been handled you can access the Audit Commission's complaints procedure. Put your complaint in writing to the Complaints Unit Manager, Audit Commission, 3 rd Floor, Fry Building, 2 Marsham Street, London, SW1P 4DF or by email to complaints@audit-commission.gsi.gov.uk. Their telephone number is

The contacts at KPMG in connection with this report are:

Michael McDonagh Partner KPMG LLP (UK)

Tel: 020 7694 5546 Michael.A.McDonagh@kpmg.co.uk

Sally-Anne Eldridge

Senior Manager KPMG LLP (UK)

Tel: 020 7311 2146 sally-anne.eldridge@kpmg.co.uk

Becky Chantry

Assistant Manager KPMG LLP (UK)

Tel: 020 7694 8936 becky.chantry@kpmg.co.uk

Report sections

	Introduction	2
	Headlines	3
	Financial statements	4
	VFM conclusion	9
Ap	opendices	
1.	Declaration of independence and objectivity	11
2.	Draft management representation letter	13

Page

individual capacities, or to third parties. The Audit Commission has issued a document entitled *Statement of Responsibilities of Auditors and Audited Bodies*. This summarises where the responsibilities of auditors begin and end and what is expected from the audited body. We draw your attention to this document which is available on the Audit Commission's website at www.auditcommission.gov.uk. External auditors do not act as a substitute for the audited body's own responsibility for putting in place proper arrangements to ensure that public business is conducted in accordance with the law and proper standards, and that public money is safeguarded and properly accounted for, and used economically, efficiently and effectively.

This report is addressed to the Authority and has been prepared for the sole use of the Authority. We take no responsibility to any member of staff acting in their

© 2013 KPMG LLP, a UK limited liability partnership, is a subsidiary of KPMG Europe LLP and a member firm of the KPMG network of independent member firms affiliated with KPMG International Cooperative, a Swiss entity. All rights reserved. This document is confidential and its circulation and use are restricted. KPMG and the KPMG logo are registered trademarks of KPMG International Cooperative, a Swiss entity.



Section one Introduction

This report summarises:

- the key issues identified during our audit of the Royal Borough of Kensington and Chelsea's (the Authority's) financial statements for the year ended 31 March 2013; and
- our assessment of the Authority's arrangements to secure value for money (VFM) in its use of resources.

Financial statements

Control Evaluation

Substantive Procedures

Our *External Audit Plan 2012/13* presented to you in March 2013 set out the four stages of our financial statements audit process.



This report focuses on the second, third and fourth stages of the process: control evaluation, substantive procedures and completion. Our on site work for these took place in two tranches during April 2013 (interim audit) and July 2013 (year end audit). We carried out the following work:

- Evaluate and test selected controls over key financial systems.
- Review internal audit function.
- Review accounts production process.
- Review progress on critical accounting matters.
- Planning and performing substantive audit procedures.
- Concluding on critical accounting matters.
- Identifying audit adjustments.
- Reviewing the Annual Governance Statement.

We are now in the final phase of the audit. Some aspects are also discharged through this report:

- Declaring our independence and objectivity.
- Obtaining management representations.
- Reporting matters of governance interest.
- Forming our audit opinion.

VFM conclusion

Completion

Our *External Audit Plan 2012/13* explained our risk-based approach to VFM work, which follows guidance provided by the Audit Commission. We have substantially completed our work to support our 2012/13 VFM conclusion. This included:

- assessing the potential VFM risks and identifying the residual audit risks for our VFM conclusion; and
- considering the results of any relevant work by the Authority and other inspectorates and review agencies in relation to these risk areas.

Structure of this report

This report is structured as follows:

- Section 2 summarises the headline messages.
- Section 3 sets out the key findings from our audit work in relation to the 2012/13 financial statements.
- Section 4 outlines the key findings from our work on the VFM conclusion.

Acknowledgements

We would like to take this opportunity to thank officers and Members for their continuing help and co-operation throughout our audit work.



This table summarises the headline messages. The remainder of this report provides further details on each area. Section two **Headlines**

Proposed audit opinion	We anticipate issuing an unqualified audit opinion by 30 September 2013. We will also report that the wording of your Annual Governance Statement accords with our understanding.	
	It should be noted that the audit is substantially complete with the exception of final Partner review and completion of our final audit procedures.	
Audit adjustments	We are pleased to report that our audit of your financial statements did not identify any material adjustments. The Authority made three non-trivial adjustments, all of which were of a presentational nature. There was no impact on the General Fund.	
	We identified one minor area for further improvement in relation to segregation of duties concerning journal processing. The Authority is addressing the issue with the introduction of the new finance system, under the 'Managed Services' project, from 1 April 2014.	
Critical accounting matters	We have worked with officers throughout the year to discuss complex accounting matters. The Authority addressed the issues appropriately. One area of discussion concerned the accounting treatment of Holland Park School . We have concluded that the Authority's approach, in recognising an impairment to the value in use, is appropriate.	
Accounts production and audit process	The Authority has strong processes in place for the production of the accounts and excellent quality supporting working papers. Officers dealt efficiently with audit queries and the audit process has been completed within the planned timescales.	
Control environment	The Authority's organisation and control environment is effective, and controls over the key financial systems are sound. We are satisfied that internal audit complied with the Code of Practice for Internal Audit in Local Government and we have been able to place reliance on its work where this was relevant to our work.	
Completion	At the date of this report our audit of the financial statements is substantially complete. Before we can issue our opinion we require a signed management representation letter. The suggested text for this letter is included at Appendix 2.	
	We confirm that we have complied with requirements on objectivity and independence in relation to this year's audit of the Authority's financial statements.	
VFM conclusion	We have concluded that the Authority has made proper arrangements to secure economy, efficiency and effectiveness in its use of resources. We therefore anticipate issuing an unqualified VFM conclusion by 30 September 2013, following completion of our closing procedures and final Partner review.	



We have identified no issues in the course of the audit that are considered to be material.

The wording of your Annual Governance Statement accords with our understanding.

Section three – ffinancial statements **Proposed opinion and audit differences**

Proposed audit opinion

We anticipate issuing an unqualified audit opinion by 30 September 2013, following completion of our final closing procedures and satisfactory clearance of our review process.

Audit differences

In accordance with ISA 260 we are required to report uncorrected audit differences to you. We also report any material misstatements which have been corrected and which we believe should be communicated to you to help you meet your governance responsibilities.

We did not identify any material misstatements.

We identified three presentational adjustments required to ensure that the accounts are compliant with the *Code of Practice on Local Authority Accounting in the United Kingdom 2012/13 ('the Code')*. The Authority has addressed these, making the necessary adjustments.

Annual Governance Statement

We have reviewed the Annual Governance Statement and confirmed that:

- it complies with Delivering Good Governance in Local Government: A Framework published by CIPFA/SOLACE; and
- it is not misleading or inconsistent with other information we are aware of from our audit of the financial statements.



Section three – financial statements **Significant accounting matters**

We have worked with officers throughout the year to discuss the focus of our audit and these significant areas. In our External Audit Plan 2012/13, presented to you in March 2013, we identified the significant areas of focus for our audit of your financial statements. The table below sets out our findings in respect of these areas:

Key audit risk	Issue	Findings
Property, Plant and Equipment	The Authority has a significant asset base primarily relating to Council dwellings. The potential for impairment/valuation changes makes this balance inherently risky due to the high level of judgement and estimation uncertainty.	We have reviewed management's assessment of property valuations and impairment calculations. In particular we have considered the accounting treatment in relation to Holland Park School. The Authority has impaired the value of the school, as it transfers to Academy School status in September 2013 and therefore has a reduced value in use to the Council. We have reviewed this accounting treatment against the relevant accounting standards and conclude that the Authority's approach is reasonable.
Cash	Cash has a pervasive impact on the financial statements and provides comfort for other areas of the financial statements.	We have sought external bank confirmations and reviewed the controls over bank reconciliations. No issues have been identified from our work in this area.
Pension Costs and Liabilities	Pension valuations require a significant level of expertise, judgement and estimation and are therefore more susceptible to error. This is also a very complex accounting area increasing the risk of misstatement.	We have reviewed the information provided to the Actuary by the Authority, reviewed the Actuarial Valuation against the disclosures in the accounts and considered the assumptions made by the Actuary. No issues have been identified from our work in this area.



The Authority has strong processes in place for the production of the accounts and excellent quality supporting working papers.

Officers dealt efficiently with audit gueries and the audit process could be completed within the planned timescales.

Section three – financial statements Accounts production and audit process

Accounts production and audit process

ISA 260 requires us to communicate to you our views about the significant qualitative aspects of the Authority's accounting practices and financial reporting. We also assessed the Authority's process for preparing the accounts and its support for an efficient audit.

We considered the following criteria:

Commentary	Prior year recom
The Authority has good financial reporting arrangements in place. In particular we have noted that the Authority has provided detailed	As part of our auc addressing the re by the Audit Com
working papers on technical areas and liaised with us at an early date to consider the implications for financial reporting.	The recommenda Authority's overal Annual Governan
We consider that accounting practices are appropriate.	tri-borough Risk N was not formally r
We received a complete set of draft accounts on 28 June 2013, in advance of the statutory deadline.	
Our Accounts Audit Protocol, which we issued on 15 March 2013 and discussed with the Corporate Finance Manager, set out our working paper requirements for the audit.	
The quality of working papers provided met the standards specified in our <i>Accounts Audit Protocol</i> .	
We have discussed with officers throughout the year the areas of specific audit risk and undertaken specific audit procedures.	
	 The Authority has good financial reporting arrangements in place. In particular we have noted that the Authority has provided detailed working papers on technical areas and liaised with us at an early date to consider the implications for financial reporting. We consider that accounting practices are appropriate. We received a complete set of draft accounts on 28 June 2013, in advance of the statutory deadline. Our Accounts Audit Protocol, which we issued on 15 March 2013 and discussed with the Corporate Finance Manager, set out our working paper requirements for the audit. The quality of working papers provided met the standards specified in our Accounts Audit Protocol. We have discussed with officers throughout the year the areas of specific audit risk and

Element Commentary Officers resolved audit queries promptly. The **Response to** audit queries quality and timeliness of officers' responses were of a good standard.

mmendations

idit we have followed up the Authority's progress in recommendation in last year's ISA 260 report produced nmission.

lation related to integration of tri-borough risks into the all risk management processes. As recorded in the nce Statement, we note that during 2012/13 a formal Management Policy and Strategy was agreed, but this ratified during 2012/13.



Section three – financial statements Control environment

The Authority's organisation and control environment is effective, and controls over the key financial systems are sound.

We are satisfied that internal audit complied with the Code of Practice for Internal Audit in Local Government and have been able to place reliance on its work where this was relevant to our work. During April 2013 we completed our control evaluation work. We did not issue an interim report as there were no significant issues arising from this work. For completeness we reflect on key findings from this work below:

Organisational and control environment

Controls operated at an organisational level often have an impact on controls at an operational level and if there were weaknesses this would have implications for our audit. We therefore obtain an understanding of the Authority's overall control environment and determine if appropriate controls have been implemented.

We found that your organisational and control environment is effective overall and through testing were able to place reliance on a number of core financial systems.

Review of Internal Audit

We reviewed the work of internal audit to inform our risk assessment, provide additional assurance over a number of core financial systems and internal processes as well as identify any areas whereby we need to alter our audit strategy as a result of their findings.

Based on the self-assessment performed by internal audit, our assessment of its files, attendance at Audit and Transparency Committee and regular meetings during the course of the year, we consider that internal audit complied with the Code of Practice for Internal Audit in Local Government.

Since April 2013, the United Kingdom Public Sector Internal Audit Standards (PSIAS) apply across the whole of the public sector, including local government. These standards are intended to promote further improvement in the professionalism, quality, consistency and effectiveness of internal audit across the public sector.

Internal Audit has prepared for the adoption of the new PSIAS. The Head of Internal Audit & Risk Management prepared a briefing for the Audit & Transparency Committee in March 2013 and the Bi-borough audit strategy and charter is being updated to fully reflect the changes.

Controls over key financial systems

Where we have determined that this is the most efficient audit approach to take, we test selected controls that address key risks within the financial systems. The strength of the control framework informs the substantive testing we complete during our final accounts visit.

Based on the work of your internal auditors, and our own work on controls over the year end process, the controls over the financial systems are sound.

We identified a minor area for further improvement in relation to segregation of duties concerning journal processing. The finance system does not enforce separate authorisation of journals, although the Corporate Finance team do operate separate authorisation for all closing of accounts related journals. The Authority is addressing this issue with the introduction of the new finance system, under the 'Managed Services' project, from 1 April 2014.



Section three – financial statements **Completion**

We confirm that we have complied with requirements on objectivity and independence in relation to this year's audit of the Authority's financial statements.

Before we can issue our opinion we require a signed management representation letter.

Once we have finalised our opinions and conclusions we will prepare our A*nnual Audit Letter* and close our audit.

Declaration of independence and objectivity

As part of the finalisation process we are required to provide you with representations concerning our independence.

In relation to the audit of the financial statements of the Royal Borough of Kensington and Chelsea for the year ending 31 March 2013, we confirm that there were no relationships between KPMG LLP and the Royal Borough of Kensington and Chelsea, its Members and senior management and its affiliates that we consider may reasonably be thought to bear on the objectivity and independence of the audit engagement lead and audit staff. We also confirm that we have complied with Ethical Standards and the Audit Commission's requirements in relation to independence and objectivity.

We have provided a detailed declaration in Appendix 2 in accordance with ISA 260.

Management representations

You are required to provide us with representations on specific matters such as your financial standing and whether the transactions within the accounts are legal and unaffected by fraud. We have provided a template to the Town Clerk & Executive Director of Finance which is reproduced in Appendix 4. We require a signed copy of your management representations before we issue our audit opinion.

Other matters

ISA 260 requires us to communicate to you by exception 'audit matters of governance interest that arise from the audit of the financial statements'.

There are no others matters which we wish to draw to your attention in addition to those highlighted in this report relating to the audit of the Authority's 2012/13 financial statements.



Section four – VFM conclusion **VFM conclusion**

Our VFM conclusion considers how the Authority secures financial resilience and challenges how it secures economy, efficiency and effectiveness.

We have concluded that the Authority has made proper arrangements to secure economy, efficiency and effectiveness in its use of resources.

Background

Auditors are required to give their statutory VFM conclusion based on two criteria specified by the Audit Commission. These consider whether the Authority has proper arrangements in place for:

- securing financial resilience: looking at the Authority's financial governance, financial planning and financial control processes; and
- challenging how it secures economy, efficiency and effectiveness: looking at how the Authority is prioritising resources and improving efficiency and productivity.

We follow a risk based approach to target audit effort on the areas of greatest audit risk. We consider the arrangements put in place by the Authority to mitigate these risks and plan our work accordingly. Our approach was set out in more detail in our *External Audit Plan* 2012/13.

Risk assessment

Our initial risk assessment identified the following key business risk which is also relevant to our VFM conclusion:

Saving Plans – The Authority estimates it will need to deliver £8m in savings during 2013/14 and a total of £16m by 2014/15 to address reductions to local authority funding. The Authority will need to establish and maintain saving plans to secure longer term financial and operational sustainability. (Update provided on next page).

We are satisfied that sufficient work had been carried out by the Authority and other inspectorates or review agencies to mitigate the audit risks for our VFM conclusion. We concluded that we did not need to carry out any specific additional work on other VFM matters.





We have worked with officers throughout the year to discuss the focus of our audit and these significant areas. In our External Audit Plan 2012/13, presented to you in March 2013, we identified the significant areas of focus for our VFM conclusion. The table below sets out our findings in respect of these areas.

Key audit area	Issue	Findings
Savings Plans	The Authority currently estimates that it will need to deliver £8m in savings in 2013/14 and a total of £16m by 2014/15 to address further reductions to local authority funding. These savings will in part come from the Tri borough working arrangements which makes them inherently more risky. The Authority will need to manage its savings plans to secure longer term financial and operational sustainability and ensure that any related liabilities are accounted for in the 2012/13 financial statements as appropriate	Our main accounts work has confirmed that the Authority has achieved its £13m savings plans for 2012-13. As part of our Value for Money work we have reviewed the Authority's processes for delivery of its savings plans and consider that robust, achievable plans are in place. The Authority has a current medium term financial plan and detailed annual budget proposals which give due consideration to potential funding reductions. Assumptions in the plan and budget proposals are based on a prudent consideration of the economic climate and the impact on the Council's funding sources.

Conclusion

Our work in this area is substantially complete. Subject to the completion of closing procedures and final Partner review, we anticipate concluding that the Authority has made proper arrangements to secure economy, efficiency and effectiveness in its use of resources.

Section four - VFM conclusion

Significant Matters

VFM criterion	Met
Securing financial resilience	1
Securing economy, efficiency and effectiveness	✓



Appendices Appendix 1: Declaration of independence and objectivity

The Code of Audit Practice requires us to exercise our professional judgement and act independently of both the Commission and the Authority.

Requirements

Auditors appointed by the Audit Commission must comply with the *Code of Audit Practice* (the Code) which states that:

"Auditors and their staff should exercise their professional judgement and act independently of both the Commission and the audited body. Auditors, or any firm with which an auditor is associated, should not carry out work for an audited body that does not relate directly to the discharge of auditors' functions, if it would impair the auditors' independence or might give rise to a reasonable perception that their independence could be impaired."

In considering issues of independence and objectivity we consider relevant professional, regulatory and legal requirements and guidance, including the provisions of the Code, the detailed provisions of the Statement of Independence included within the Audit Commission's Standing guidance for local government auditors (Audit Commission Guidance) and the requirements of APB Ethical Standard 1 *Integrity, Objectivity and Independence* (Ethical Standards).

The Code states that, in carrying out their audit of the financial statements, auditors should comply with auditing standards currently in force, and as may be amended from time to time. Audit Commission Guidance requires appointed auditors to follow the provisions of ISA (UK &I) 260 Communication of *Audit Matters with Those Charged with Governance* that are applicable to the audit of listed companies. This means that the appointed auditor must disclose in writing:

- Details of all relationships between the auditor and the client, its directors and senior management and its affiliates, including all services provided by the audit firm and its network to the client, its directors and senior management and its affiliates, that the auditor considers may reasonably be thought to bear on the auditor's objectivity and independence.
- The related safeguards that are in place.

The total amount of fees that the auditor and the auditor's network firms have charged to the client and its affiliates for the provision of services during the reporting period, analysed into appropriate categories, for example, statutory audit services, further audit services, tax advisory services and other non-audit services. For each category, the amounts of any future services which have been contracted or where a written proposal has been submitted are separately disclosed. We do this in our Annual Audit Letter.

Appointed auditors are also required to confirm in writing that they have complied with Ethical Standards and that, in the auditor's professional judgement, the auditor is independent and the auditor's objectivity is not compromised, or otherwise declare that the auditor has concerns that the auditor's objectivity and independence may be compromised and explaining the actions which necessarily follow from this. These matters should be discussed with the Audit and Transparency Committee.

Ethical Standards require us to communicate to those charged with governance in writing at least annually all significant facts and matters, including those related to the provision of non-audit services and the safeguards put in place that, in our professional judgement, may reasonably be thought to bear on our independence and the objectivity of the Audit Partner and the audit team.

General procedures to safeguard independence and objectivity

KPMG's reputation is built, in great part, upon the conduct of our professionals and their ability to deliver objective and independent advice and opinions. That integrity and objectivity underpins the work that KPMG performs and is important to the regulatory environments in which we operate. All partners and staff have an obligation to maintain the relevant level of required independence and to identify and evaluate circumstances and relationships that may impair that independence.



Appendices Appendix 1: Declaration of independence and objectivity (continued)

We confirm that we have complied with requirements on objectivity and independence in relation to this year's audit of the Authority's financial statements. Acting as an auditor places specific obligations on the firm, partners and staff in order to demonstrate the firm's required independence. KPMG's policies and procedures regarding independence matters are detailed in the Ethics and Independence Manual ('the Manual'). The Manual sets out the overriding principles and summarises the policies and regulations which all partners and staff must adhere to in the area of professional conduct and in dealings with clients and others.

KPMG is committed to ensuring that all partners and staff are aware of these principles. The Manual is divided into two parts. Part 1 sets out KPMG's ethics and independence policies which partners and staff must observe both in relation to their personal dealings and in relation to the professional services they provide. Part 2 of the Manual summarises the key risk management policies which partners and staff are required to follow when providing such services.

All partners and staff must understand the personal responsibilities they have towards complying with the policies outlined in the Manual and follow them at all times. To acknowledge understanding of and adherence to the policies set out in the Manual, all partners and staff are required to submit an annual Ethics and Independence Confirmation. Failure to follow these policies can result in disciplinary action.

Auditor declaration

In relation to the audit of the financial statements of the Royal Borough of Kensington and Chelsea for the financial year ending 31 March 2013, we confirm that there were no relationships between KPMG LLP and the Royal Borough of Kensington and Chelsea, its directors and senior management and its affiliates that we consider may reasonably be thought to bear on the objectivity and independence of the audit engagement lead and audit staff. We also confirm that we have complied with Ethical Standards and the Audit Commission's requirements in relation to independence and objectivity.



Appendices Appendix 2: Draft management representation letter

We ask you to provide us with representations on specific matters such as whether the transactions within the accounts are legal and unaffected by fraud.

- The wording for these representations is prescribed by auditing standards.
- We require a signed copy of your management representations before we issue our audit opinion.

Dear Sirs

This representation letter is provided in connection with your audit of the financial statements of the Royal Borough of Kensington and Chelsea ("the Authority"), for the year ended 31 March 2013, for the purpose of expressing an opinion as to whether these:

- i. give a true and fair view of the financial position of the Royal Borough of Kensington and Chelsea as at 31 March 2013 and of its expenditure and income for the year then ended;
- ii. Pension Fund financial statements give a true and fair view of the financial transactions of the Pension Fund during the year ended 31 March 2013 and the amount and disposition of the Fund's assets and liabilities as at 31 March 2013, other than liabilities to pay pensions and other benefits after the end of the scheme year; and
- iii. have been properly prepared in accordance with the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2012/13.

These financial statements comprise the Movement in Reserves Statement, the Comprehensive Income and Expenditure Statement, the Balance Sheet, the Cash Flow Statement, the Housing Revenue Account Income and Expenditure Statement, the Movement on the Housing Revenue Account Statement and the Collection Fund and the related notes. The Pension Fund financial statements comprise the Fund Account, the Net Assets Statement and the related notes.

The Authority confirms that the representations it makes in this letter are in accordance with the definitions set out in the Appendix to this letter.

The Authority confirms that, to the best of its knowledge and belief, having made such inquiries as it considered necessary for the purpose of appropriately informing itself:

Financial statements

1. The Authority has fulfilled its responsibilities, as set out in regulation 8 of the Accounts and Audit (England) Regulations 2011, for the preparation of financial statements that:

- give a true and fair view of the financial position of the Authority as at 31 March 2013 and of the expenditure and income for the year then ended;
- give a true and fair view of the financial transactions of the Pension Fund during the year ended 31 March 2013 and the amount and disposition of the Fund's assets and liabilities as at 31 March 2013, other than liabilities to pay pensions and other benefits after the end of the scheme year; and
- have been properly prepared in accordance with the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2012/13.

The financial statements have been prepared on a going concern basis.

- 2. Measurement methods and significant assumptions used by the Authority in making accounting estimates, including those measured at fair value, are reasonable.
- 3. All events subsequent to the date of the financial statements and for which the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2012/13 require adjustment or disclosure have been adjusted or disclosed.

Information provided

- 4. The Authority has provided you with:
 - access to all information of which it is aware, that is relevant to the preparation of the financial statements, such as records, documentation and other matters;
 - additional information that you have requested from the Authority for the purpose of the audit; and
 - unrestricted access to persons from whom you determined it necessary to obtain audit evidence.
- 5. All transactions have been recorded in the accounting records and are reflected in the financial statements.



Appendices Appendix 2: Draft management representation letter

We ask you to provide us with representations on specific matters such as whether the transactions within the accounts are legal and unaffected by fraud.

The wording for these representations is prescribed by auditing standards.

We require a signed copy of your management representations before we issue our audit opinion. 6. The Authority acknowledges its responsibility for such internal control as it determines necessary for the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In particular, the Authority acknowledges its responsibility for the design, implementation and maintenance of internal control to prevent and detect fraud and error.

The Authority has disclosed to you the results of its assessment of the risk that the financial statements may be materially misstated as a result of fraud.

- 7. The Authority has disclosed to you all information in relation to:
 - a) Fraud or suspected fraud that it is aware of and that affects the Authority and involves:
 - management;
 - employees who have significant roles in internal control; or
 - others where the fraud could have a material effect on the financial statements; and
 - allegations of fraud, or suspected fraud, affecting the financial statements communicated by employees, former employees, analysts, regulators or others.
- 8. The Authority has disclosed to you all known instances of noncompliance or suspected non-compliance with laws and regulations whose effects should be considered when preparing the financial statements.
- 9. The Authority has disclosed to you and has appropriately accounted for and/or disclosed in the financial statements in accordance with the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2012/13 all known actual or possible litigation and claims whose effects should be considered when preparing the financial statements.
- 10. The Authority has disclosed to you the identity of the related parties and all the related party relationships and transactions of which it is aware and all related party relationships and transactions have been

appropriately accounted for and disclosed in accordance with the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2012/13.

Included in the Appendix to this letter are the definitions of both a related party and a related party transaction as the Authority understands them and as defined in IAS 24, except where interpretations or adaptations to fit the public sector are detailed in the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2012/13.

11. On the basis of the process established by the Authority and having made appropriate enquiries, the Authority is satisfied that the actuarial assumptions underlying the valuation of pension scheme liabilities are consistent with its knowledge of the business.

The Authority further confirms that:

- a) all significant retirement benefits, including any arrangements that:
 - are statutory, contractual or implicit in the employer's actions;
 - arise in the UK and the Republic of Ireland or overseas;
 - are funded or unfunded; and
 - are approved or unapproved,

have been identified and properly accounted for; and

b) all settlements and curtailments have been identified and properly accounted for.

This letter was tabled and agreed at the meeting of the Audit and Transparency Committee on 23 September 2013.

Yours faithfully,

Chair of the Audit and Transparency Committee, Town Clerk and Executive Director of Finance.



© 2013 KPMG LLP, a UK limited liability partnership, is a subsidiary of KPMG Europe LLP and a member firm of the KPMG network of independent member firms affiliated with KPMG International Cooperative, a Swiss entity. All rights reserved. This document is confidential and its circulation and use are restricted. KPMG and the KPMG logo are registered trademarks of KPMG International Cooperative, a Swiss entity.

The KPMG name, logo and 'cutting through complexity' are registered trademarks or trademarks of KPMG International Cooperative (KPMG International).